LAS AMÉRICAS ASPIRA ACADEMY (A Component Unit of the State of Delaware) NEWARK, DELAWARE

FINANCIAL STATEMENTS

JUNE 30, 2013

LAS AMÉRICAS ASPIRA ACADEMY (A Component Unit of the State of Delaware)

Table of Contents

INDEPENDENT AUDITOR'S REPORT	1 - 3
BASIC FINANCIAL STATEMENTS	
Entity-wide Financial Statements: Statements of Net Position	4
Statement of Activities	
- For the Year Ended June 30, 2013	5
- For the Year Ended June 30, 2012	6
Fund Financial Statements: Balance Sheet - Governmental Funds	7
Reconciliation of Balance Sheet - Governmental Funds to Statement of Net Position	8
Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds	9
Reconciliation of Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds to Statement of Activities	10
Notes to Financial Statements	11 - 21
REQUIRED SUPPLEMENTARY INFORMATION	
Budgetary Comparison Schedule - Governmental Funds	22
SUPPLEMENTARY INFORMATION	
Combining Balance Sheet - General Fund	23
Combining Statement of Revenues, Expenditures and Changes in Fund Balances - General Fund	24
Schedule of Expenditures by Natural Classification - Governmental Funds	25
Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed	
In Accordance with Government Auditing Standards	26 - 27
Schedule of Findings and Recommendations	28 - 32

Barbacane, Thornton & Company LLP

INDEPENDENT AUDITOR'S REPORT

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October 21, 2013

Board of Directors Las Américas ASPIRA Academy Newark, Delaware

Report on Financial Statements

We have audited the accompanying financial statements of the governmental activities and each major fund of Las Américas ASPIRA Academy (the "School"), Newark, Delaware (a component unit of the State of Delaware) as of and for the year ended June 30, 2013, and the related notes to the financial statements, which collectively comprise the School's basic financial statements, as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these basic financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit includes performing procedures to obtain evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the School's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting polices used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.



Board of Directors Las Américas ASPIRA Academy

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of Las Américas ASPIRA Academy as of June 30, 2013, and the respective changes in its financial position for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Report on Summarized Comparative Information

We have previously audited Las Américas ASPIRA Academy's 2012 financial statements, and we expressed unmodified opinions on the respective financial statements of the governmental activities and each major fund in our report dated March 23, 2013. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2012 is consistent, in all material respects, with the audited financial statements from which it has been derived.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the budgetary comparison information on page 22 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Management has omitted the Management's Discussion and Analysis that governmental accounting principles generally accepted in the United States of America require to be presented to supplement the basic financial statements. Such missing information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, which considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. Our opinion on the basic financial statements is not affected by this missing information.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Las Américas ASPIRA Academy's basic financial statements. The combining balance sheet general fund, combining statement of revenues, expenditures and changes in fund balances - general fund, and schedule of expenditures by natural classification – governmental funds are presented for purposes of additional analysis and are not a required part of the basic financial statements.

Board of Directors Las Américas ASPIRA Academy

The combining balance sheet - general fund, the combining statement of revenues, expenditures, and changes in fund balances - general fund and schedule of expenditures by natural classification - governmental funds are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining balance sheet - general fund, the combining statement of revenues, expenditures and changes in fund balances - general fund and schedule of expenditures by natural classification - governmental funds are fairly stated in all material respects in relation to the financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated October 21, 2013 on our consideration of Las Américas ASPIRA Academy's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering Las Américas ASPIRA Academy's internal control over financial reporting and compliance.

Barbacane, Thornton & Company LLP
BARBACANE, THORNTON & COMPANY LLP



LAS AMÉRICAS ASPIRA ACADEMY STATEMENTS OF NET POSITION JUNE 30, 2013 AND 2012

	2013	2012
ASSETS		
CURRENT ASSETS:		
Cash and pooled cash	\$ 511,082	\$ 539,122
Accounts receivable	35,009	19,790
Due from State	69,054	
Prepaid assets	28,061	27,603
Total Current Assets	643,206	586,515
NONCURRENT ASSETS:		
Construction-in-progress	360,466	
Depreciable capital assets, net	711,989	733,557
Total Noncurrent Assets	1,072,455	733,557
TOTAL ASSETS	\$ 1,715,661	\$ 1,320,072
LIABILITIES AND NET POSITION		
CURRENT LIABILITIES:		
Accounts payable	\$ 53,015	\$ 46,250
Accrued salaries	232,148	179,382
Due to State of Delaware - pension costs	42,968	33,201
Due to other governments		16,150
Notes payable	176,563	141,872
Total Current Liabilities	504,694	416,855
NONCURRENT LIABILITIES:	***************************************	
Compensated absences	115,089	31,691
Notes payable	249,215	577,082
Total Noncurrent Liabilities	364,304	608,773
TOTAL LIABILITIES	868,998	1,025,628
NET POSITION:		
Net investment in capital assets	646,677	14,603
Restricted	63,607	20,633
Unrestricted	136,379	259,208
Total Net Position	846,663	294,444
TOTAL LIABILITIES AND NET POSITION	\$ 1,715,661	\$ 1,320,072

The accompanying notes are an integral part of these financial statements.

LAS AMÉRICAS ASPIRA ACADEMY STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2013

Net (Expense) Revenues and	Changes in Net Position Total	\$ (1,929,697) (716,643) 33,268 (26,247)	(2,639,319)	1,176,727 1,990,566 19,795 4,450 3,191,538	552,219	294,444
	Capital Grants and Contributions	\$ 350,920	\$ 350,920	es S		
Program Revenues	Operating Grants and Contributions	\$ 334,504	\$ 641,662	GENERAL REVENUES Charges to school districts State aid not restricted to specific purposes Other local revenues Interest income TOTAL GENERAL REVENUES	NOSITION	NET POSITION, BEGINNING OF YEAR
	Charges for Services	\$ 64,920 (47,985)	\$ 16,935	GENERAL REVENUES Charges to school districts State aid not restricted to specifi Other local revenues Interest income TOTAL GENERAL REVENUES	CHANGE IN NET POSITION	NET POSITION, B
	Expenses	\$ (2,680,041) (668,658) (273,890) (26,247)	\$ (3,648,836)			
		GOVERNMENTAL ACTIVITIES Instructional services Support services: Operation and maintenance of facilities Transportation Interest on long-term debt	TOTAL GOVERNMENTAL ACTIVITIES			

The accompanying notes are an integral part of these financial statements.

\$ 846,663

NET POSITION, END OF YEAR

LAS AMÉRICAS ASPIRA ACADEMY STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2012

The accompanying notes are an integral part of these financial statements.

294,444

NET POSITION, END OF YEAR

LAS AMÉRICAS ASPIRA ACADEMY BALANCE SHEET - GOVERNMENTAL FUNDS JUNE 30, 2013

(With Summarized Comparative Data for June 30, 2012)

	General	Capital Projects	Total Gover	Total Government Funds
ASSETS	Fund	Fund	2013	2012
Cash and pooled cash Accounts receivable Prepaid assets Due from other funds	\$ 456,755 25,729 28,061	\$ 54,327 9,280	\$ 511,082 35,009 28,061	\$ 539,122 19,790 27,603 38,368
TOTAL ASSETS	\$ 510,545	\$ 63,607	\$ 574,152	\$ 624,883
LIABILITIES AND FUND BALANCES LIABILITIES:				
Accounts payable	\$ 53,015	· • •	\$ 53,015	\$ 46,250
Accrued salaries	232,148	7	232,148	179,382
Due to State of Delaware - pension costs	42,968		42,968	33,201
Due to other governments		4	•	16,150
Due to other funds	1	,	ì	38,368
TOTAL LIABILITIES	328,131		328,131	313,351
FUND BALANCES:				
Nonspendable	28,061	a.	28,061	27,603
Restricted		63,607	63,607	20,633
Assigned	140,390		140,390	66,378
Unassigned	13,963		13,963	196,918
TOTAL FUND BALANCES	182,414	63,607	246,021	311,532
TOTAL LIABILITIES AND FUND BALANCES	\$ 510,545	\$ 63,607	\$ 574,152	\$ 624,883

The accompanying notes are an integral part of these financial statements.

LAS AMÉRICAS ASPIRA ACADEMY RECONCILIATION OF BALANCE SHEET - GOVERNMENTAL FUNDS TO STATEMENT OF NET POSITION JUNE 30, 2013

TOTAL FUND BALANCES - GOVERNMENTAL FUNDS			\$	246,021
Amounts reported for governmental activities in the state different because:	ment of net po	sition are		
Capital assets used in the governmental activities are no and, therefore, are not reported in the funds. Capital ass depreciation as detailed in the footnotes are included in the position.	ets net of accu	mulated		1,072,455
Some liabilities are not due and payable in the current pereported in the funds. Those liabilities consist of:	eriod and, there	fore, are not		
Compensated absences State portion of compensated absences	\$	(115,089) 69,054		
Notes payable	-	(425,778)	-	(471,813)

846,663

The accompanying notes are an integral part of these financial statements.

TOTAL NET POSITION - GOVERNMENTAL ACTIVITIES

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS FOR THE YEAR ENDED JUNE 30, 2013 LAS AMÉRICAS ASPIRA ACADEMY

(With Summarized Comparative Data for the Year Ended June 30, 2012)

		Capital		1
	General	Projects	2013	Total Governmental Funds
REVENUES				
Charges to school districts	\$ 1,176,727		\$ 1,176,727	\$ 814,653
State aid	2,228,670		2,228,670	1,901,630
Federal aid	237,874		237,874	369,899
Interest income	4,450	76	4,450	2,560
Food service revenue	33,317	1/	33,317	83,352
Other local revenues	19,795	1	19,795	Đ
After care	55,254	4	55,254	
Donations	15,328	350,920	366,248	47,798
Summer camp	5,388	,	5,388	
Private lessons	4,278	i	4,278	
TOTAL REVENUES	3,781,081	350,920	4,132,001	3,219,892
EXPENDITURES				
Current:				
Instruction	2,545,849	i	2,545,849	1,961,190
Operation and maintenance of facilities	586,055	56,841	642,896	450,725
Transportation	273,890	•	273,890	217,890
Capital outlays:				
Property	2,611	296,593	299,204	79,536
Equipment	95,617	20,633	116,250	171,039
Debt Service;				
Principal	359,297	155,005	514,302	134,867
Interest	26,247		26,247	30,739
TOTAL EXPENDITURES	3,889,566	529,072	4,418,638	3,045,986
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	(108,485)	(178,152)	(286,637)	173,906
OTHER FINANCING SOURCES Debt proceeds		221,126	221,126	
TOTAL OTHER FINANCING SOURCES	3	221,126	221,126	1
NET CHANGE IN FUND BALANCE	(108,485)	42,974	(65,511)	173,906
FUND BALANCE, BEGINNING OF YEAR	290,899	20,633	311,532	137,626
FUND BALANCE, END OF YEAR	\$ 182,414	\$ 63.607	\$ 246 021	\$ 311 532
				700'110

The accompanying notes are an integral part of these financial statements.

LAS AMÉRICAS ASPIRA ACADEMY RECONCILIATION OF STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS TO STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2013

NET CHANGE IN FUND BALANCES - TOTAL GOVER	RNMENTAL FUN	DS	\$	(65,511)
Amounts reported for governmental activities in the state different because:	tement of activitie	es are		
Governmental funds report capital outlays as expenditus statement of activities, assets with an initial, individual of are capitalized, and the cost is allocated over their estin reported as depreciation expense. This is the amount be exceeded depreciation in the current period.	cost of more than nated useful lives	\$1,000 and		
Capital outlays	\$	415,454		
Depreciation expense	-	(76,556)		338,898
and, thus, contribute to the change in fund balance. In however, issuing debt increases long-term liabilities and statement of activities. Similarly, repayment of principal governmental funds but reduces the liability in the state	d does not affect is an expenditure	the e in the		
Debt proceeds		(221,126)		
Principal repayments		514,302		293,176
Some expenses reported in the statement of activities of current financial resources and, therefore, are not report governmental funds:				
Compensated absences, net of state portion			1	(14,344)
CHANGE IN NET POSITION - GOVERNMENTAL ACT	IVITIES		\$	552,219

The accompanying notes are an integral part of these financial statements.

NOTES TO FINANCIAL STATEMENTS

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Description of the Charter School

Las Américas ASPIRA Academy is organized under Delaware Code, Title 14, Chapter 5 of the State of Delaware. The Charter School Law grants authority for independent public schools to be created for the purpose of increasing choices for parents of public school students and increasing academic performance. A charter school is an independent public school governed by an independent board of directors. In Delaware, charter schools have the same basic standing as a school district with some exceptions - most notably, they may not levy taxes. To encourage innovation, charter schools operate free from a number of state laws and regulations. Las Américas ASPIRA Academy's initial charter was granted for a four-year period, renewable every five years thereafter. Las Américas ASPIRA Academy's first full year of school started September 1, 2011. The initial charter will expire on June 30, 2015.

Charter schools are funded similarly to other public schools in that state and local funds are allocated for each enrolled student. Public funds are not provided for facilities. Charter schools may charge for selected additional costs consistent with those permitted by other school districts. Because a charter school receives local, state and federal funds, they may not charge tuition.

The financial statements of Las Américas ASPIRA Academy have been prepared in conformity with generally accepted accounting principles as applied to local governmental units. The Governmental Accounting Standards Board ("GASB") is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant accounting policies of Las Américas ASPIRA Academy (the "School") are described below.

Reporting Entity

The School is the primary government and is considered a component unit of the State of Delaware. A component unit, although a legally separate entity, is, in substance, part of the State of Delaware's operations. The School has no component units for which it is considered to be financially accountable.

Entity-wide and Fund Financial Statements

The entity-wide financial statements (the statement of net position and the statement of activities) report information on all activities of the School. For the most part, the effect of interfund activity has been removed from these financial statements.

The statement of activities demonstrates the degree to which the direct expenses of a given program are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific program. Program revenues include grants and contributions that are restricted to meeting the operational or capital requirements of a particular function.

Separate financial statements are provided for governmental funds. The major individual governmental funds are reported as separate columns in the fund financial statements.

NOTES TO FINANCIAL STATEMENTS

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

Measurement Focus, Basis of Accounting and Financial Statement Presentation

Entity-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Charges to the School are recognized as revenues in the year for which they are billed. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Amounts reported as program revenues include 1) charges to students for special fees, supplies, food or services provided; 2) operating grants and contributions; and 3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include charges to school districts.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the School considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, early retirement and post-employment healthcare benefits, are recorded only when payment is due.

Charges to the school districts, state appropriations and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when the School receives cash.

The School reports the following major governmental funds:

- General Fund. The general fund is the School's primary operating fund. It accounts for all financial resources of the School, except those required to be accounted for in another fund.
- Capital Projects Fund. The capital projects fund accounts for resources accumulated and
 payments made for the acquisition and improvement of sites, construction and remodeling
 of facilities, and procurement of equipment necessary for providing educational programs
 for all students within the School.

Receivables

The School considers all accounts receivable at year end to be collectible; therefore, no allowance for doubtful accounts has been recorded.

NOTES TO FINANCIAL STATEMENTS

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

Capital Assets

Capital assets, which include leasehold improvements, furniture and fixtures and equipment, are reported in the entity-wide financial statements. The School defines capital assets as assets with an initial, individual cost of more than \$1,000 and an estimated useful life in excess of one year.

Such assets are recorded at historical cost or estimated cost if purchased or constructed. Donated capital assets are recorded at estimated fair value at the date of donation. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend the lives of the assets are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest cost incurred during construction is capitalized.

Leasehold improvements, furniture and fixtures and equipment of the School are depreciated using the straight-line method over the estimated useful lives of the related assets. The School generally uses the following estimated useful lives:

Leasehold improvements24 yearsFurniture3 yearsEquipment5 years

Long-term Obligations

In the entity-wide financial statements, long-term debt is reported as liabilities. In the fund financial statements, the face amount of debt issued is reported as other financing sources. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as operational expenditures.

Compensated Absences

Vacation pay plus related payroll taxes are accrued when incurred in the entity-wide financial statements. The liability for these amounts is reported in the governmental funds only when the liability matures, for example, as a result of employee resignations and retirements.

Vacation - Twelve-month employees can accumulate up to 30 days of vacation. Any days in excess of 30 are dropped as of July 1 of each year. Employees are paid for unused vacation upon termination and retirement at the current rate of pay.

Sick Leave - Sick leave allowances are as follows: teachers shall be allowed 10 days of sick leave per year and annual employees earn one day of sick leave for each month worked. Any unused sick days shall be accumulated to the employee's credit up to a maximum of 120 days. Compensation for accumulated sick days is received when employees (a) qualify and apply for state pension and are paid at a rate of 50 percent of the per diem rate of pay not to exceed 120 days; or (b) in the case of death, when payment is made to the employee's estate at a rate of one day's pay for each day of unused sick leave not to exceed 120 days.

The compensated absences liability was \$115,089 at June 30, 2013.

NOTES TO FINANCIAL STATEMENTS

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

Fund Equity

Fund balance will be displayed in the following classification (if applicable) depicting the relative strength of the spending constraints placed on the purposes for which resources can be used:

Nonspendable – amounts that cannot be spent either because they are in nonspendable form or because they are legally or contractually required to be maintained intact.

Restricted – amounts that can be spent only for specific purposes because of constitutional provisions or enabling legislation or because of constraints that are externally imposed by creditors, grantors, contributors, or the laws or regulations of other governments.

Committed – amounts that can be used only for specific purposes determined by formal action of the Board of Directors. The Board is the highest level of decision-making authority for Las Américas ASPIRA Academy. Commitments may be established, modified or rescinded only through resolutions approved by the Board of Directors.

Assigned – amounts that do not meet the criteria to be classified as restricted or committed but that are intended to be used for specific purposes. The Head of School may assign amounts for specific purposes.

Unassigned - all other spendable amounts.

When an expenditure is incurred for purposes for which both restricted and unrestricted fund balances are available, the School considers restricted funds to have been spent first. When an expenditure is incurred for which committed, assigned or unassigned fund balances are available, the School considers amounts to have been spent first out of committed funds, then assigned funds and finally, unassigned funds, as needed, unless the Board has provided otherwise in its commitment or assignment actions.

Restricted Net Position

Restricted net position is comprised of assets, net of related liabilities, that are required to be set aside for capital projects payments. When both restricted and unrestricted resources are available for use, it is the School's policy to use restricted resources first and then unrestricted resources as they are needed.

Income Tax Status

No provision has been made for income taxes since the School qualifies as a tax-exempt organization under the Internal Revenue Code, Section 501(c)(3), and its activities do not result in any income tax liability. In accordance with the section of FASB ASC regarding accounting for uncertainty in income taxes, the School is required to recognize the financial statement effects of a tax position if it is more likely than not that the position will not be sustained upon examination. The School has no uncertain tax positions that qualify for recognition in the financial statements.

NOTES TO FINANCIAL STATEMENTS

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

Since tax matters are subject to some degree of uncertainty, there can be no assurance that the School's tax returns will not be challenged by the taxing authorities and that the School will not be subject to additional tax, penalties and interest as a result of such challenge. Generally, the School's tax returns remain open for federal income tax examination for three years from the date of filling.

Use of Estimates in the Preparation of Financial Statements

The preparation of basic financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

Early Implementation of GASB Statements

During the current year, the School implemented the provisions of GASB Statement No. 65, "Items Previously Reported as Assets and Liabilities." The objective of this statement is to either (a) properly classify certain items that were previously reported as assets and liabilities as deferred outflows of resources or deferred inflows of resources or (b) recognize certain items that were previously reported as assets and liabilities as outflows of resources (expenses or expenditures) or inflows of resources (revenues). The implementation of this new Statement did not have an effect on the School's current year financial statements.

Comparative Data

Comparative total data for the prior year are presented in the basic financial statements to provide an understanding of changes in the School's financial position and operations. That comparative data is not at the level of detail required for a presentation in conformity with generally accepted accounting principles and has been restated and reclassified, as needed, from the presentation in the School's June 30, 2012 basic financial statements to be comparative with the current year presentation.

NOTE 2 CASH AND POOLED CASH

At June 30, 2013, the School had a cash equivalent balance of \$511,082. Of that amount, \$510,187 was part of an investment pool controlled by the personnel of the State Treasurer's Office in Dover, Delaware, and all investment decisions are made by the State Treasurer's Office. These funds are considered to be highly liquid and available for immediate use and, thus, are recorded as cash equivalents in these financial statements.

The funds held by the State of Delaware investment pool, an internal investment pool, are specifically identified for the School, but the credit risk cannot be categorized for these funds. Credit risk for such investments depends on the financial stability of the State of Delaware. The State reports that its investment securities are stated at quoted market prices, except that investment securities with a remaining maturity at time of purchase of one year or less are stated at cost or amortized cost.

NOTES TO FINANCIAL STATEMENTS

NOTE 2 CASH AND POOLED CASH (cont'd)

At June 30, 2013, the reported amount of the School's deposits outside of the State Treasurer's Office was \$895. The bank balance at June 30, 2013 was \$2,486, all of which was covered by federal depository insurance.

NOTE 3 ACCOUNTS RECEIVABLE

Accounts receivable represent receivables for revenues earned by the School. At June 30, 2013, receivables are as follows:

Description

Passed through the State of Delaware:

Local government - food service \$ 4,367 Federal government 21,362 Other 9,280

Total receivables \$ 35,009

NOTE 4 CAPITAL ASSETS

Capital asset activity for the year ended June 30, 2013 is as follows:

		Beginning Balances Additions			Deletions		Ending Balances	
Governmental Activities:								
General capital assets not being depreciated:								
Construction-in-progress	\$	- 5	\$	360,466	\$	- 5	\$	360,466
Total general capital assets not being depreciated				360,466				360,466
General capital assets being depreciated:								
Leasehold improvements		618,297		1.5		-		618,297
Furniture and equipment		176,277		54,988		- 30		231,265
Total general capital assets		77 7 7 7						
being depreciated	-	794,574		54,988				849,562
Accumulated depreciation		61,017	_	76,556			_	137,573
Total general capital assets								
being depreciated, net		733,557	-	(21,568)	-		-	711,989
Governmental Activities, Net	\$	733,557	\$	338,898	\$	- 4	\$	1,072,455

NOTES TO FINANCIAL STATEMENTS

NOTE 4 CAPITAL ASSETS (cont'd)

Depreciation expense was charged to the following governmental activities:

Instructional services	\$ 50,794
Operation and maintenance of facilities	25,762
	\$ 76,556

NOTE 5 LONG-TERM DEBT

The School signed non-interest bearing notes with four vendors to repay costs associated with the start-up of the School. Monthly payments on these notes vary from \$724 to \$5,000 per month. The notes will be settled by July 1, 2016. Details of these agreements are summarized in the chart below.

On June 28, 2013 the School obtained financing through a promissory note from Building Hope...A Charter School Facilities Fund. The promissory note was to be used to pay off a previous note with Building Hope...A Charter School Facilities Fund as well as to finance leasehold improvements. Funds were to be drawn down on the note as needed up to the principal balance of \$910,000. As of June 30, 2013, the School had drawn down funds totaling \$221,126. The note bears interest at 6.0 percent. Upon the drawdown of all funds, the note calls for interest and principal payments through May 1, 2017 of \$10,103 with a balloon payment due June 1, 2017.

A schedule of changes in debt is as follows:

	O	Amounts utstanding 7/1/2012	additions	Re	etirements	0	Amounts utstanding /30/2013	100	Oue Within One Year
Governmental Activities: Notes payable Compensated absences	\$	718,954 31,691	\$ 221,126 83,398	\$	514,302	\$	425,778 115,089	\$	176,563
Total Governmental Activities	\$	750,645	\$ 304,524	\$	514,302	\$	540,867	\$	176,563

A summary of the School's notes payable is as follows:

Description	mount of Original Issue	Interest Rate	Maturity Date	Balance e 30, 2013
ASPIRA of Delaware	\$ 50,983	N/A	11/01/16	\$ 35,688
ASPIRA Association	150,000	N/A	03/15/15	100,412
Young, Conaway,				
Stargatt & Taylor, LLP	26,563	N/A	05/01/15	12,688
Buck Simpers	147,552	N/A	06/30/14	55,864
Building Hope	910,000	6.00%	06/01/17	221,126
				425,778
Less Current Portion				176,563
				\$ 249,215

NOTES TO FINANCIAL STATEMENTS

NOTE 5 LONG-TERM DEBT (cont'd)

The total principal and interest maturities are as follows:

Year Ending June 30,	Principal	Interest	Total
2014	\$ 176,563	\$ 42,173	\$ 218,736
2015	136,012	50,221	186,233
2016	79,777	51,654	131,431
2017	33,426	12,084	45,510
Total	\$ 425,778	\$ 156,132	\$ 581,910

NOTE 6 FUND BALANCES

As of June 30, 2013, fund balances are composed of the following:

	(General Fund	Capital Projects Fund	Go	Total vernmental Funds
Nonspendable	\$	28,061	\$ *	\$	28,061
Restricted:					
Capital Projects			63,607		63,607
Assigned for future expenditures		140,390			140,390
Unassigned		13,963	-		13,963
Total Fund Balances	\$	182,414	\$ 63,607	\$	246,021

NOTE 7 LEASING ARRANGEMENTS

Operating Lease

The School leases its building and copier equipment under operating lease arrangements. The building is operated under two separate leases, one for the classrooms and one for its gymnasium and art room. Both building operating leases expire July 31, 2015, with the option to renew up to four times for an additional five years each. The lease for the copier expires October 1, 2014. Total rental expense for the building for the year ended June 30, 2013 was \$311,658. Total expense paid under the copier lease was \$12,084 for the year ended June 30, 2013.

At June 30, 2013, the minimum future rental payments under noncancelable leasing arrangements for the remaining years and in the aggregate are as follows:

Year Ending June 30,

2014 2015 2016	\$ 323,742 319,501 26,316
Minimum future rental payments required	\$ 669,559

NOTES TO FINANCIAL STATEMENTS

NOTE 8 PENSION PLAN

Plan Description

School employees are considered state employees and are covered under the State of Delaware Employees' Pension Plan, which is a cost-sharing, multiple-employer defined benefit public employees' retirement system (the "State PERS"). The State of Delaware General Assembly is responsible for setting benefits and amending plan provisions. The State Board of Pension Trustees determines the contributions required. All eligible state employees are required to contribute to the pension plan according to Chapter 55, Title 29 of the Delaware Code.

All full-time and regular part-time employees are eligible to participate in the State PERS. The State PERS provides pension, disability and death benefits. Certain significant plan provisions follow:

- Early retirement:
 - a. 15 years service age 55
 - b. 25 years service any age
- Service retirement:
 - a. 15 years service age 60 if hired prior to January 1, 2012;
 20 years service age 60 if hired on or after January 1, 2012
 - b. 30 years service any age
 - 5 years service age 62 if hired prior to January 1, 2012;
 5 years service age 65 if hired on or after January 1, 2012
- Disability retirement:
 - a. 5 years service and proof of disability
- Vested pension an employee can vest pension rights after five years of service if hired prior to January 1, 2012. If hired after January 1, 2012, an employee can vest pension rights after ten years, five of which must be consecutive.

The State PERS issues a publicly available financial report that includes the financial statements and required supplementary information. That report may be obtained by writing to the State of Delaware Public Employee Retirement System, McArdle Building, Suite 1, 860 Silver Lake Boulevard, Newark, DE 19904, or by calling 1-800-722-7300.

Funding Policy

Employees of the School are required to contribute three percent of earnings in excess of \$6,000. The School's contribution to the State PERS for the years ended June 30, 2013 and 2012 was \$295,366 and \$203,727, respectively, which have been the School's first two full years of operations.

NOTES TO FINANCIAL STATEMENTS

NOTE 9 RISK MANAGEMENT

The School has purchased commercial insurance policies for various risks of loss related to torts; theft, damage or destruction of assets; errors or omissions; injuries to employees; or acts of God. Payments of premiums for these policies are recorded as expenses of the School for the year ended June 30, 2013. There was no significant reduction in coverage compared to the prior year.

NOTE 10 COMMITMENTS AND CONTINGENCIES

In the normal course of business, there are various outstanding commitments and contingent liabilities in addition to the normal encumbrances for the purchase of goods and services. The School does not anticipate losses from these transactions.

Grants

The School receives significant financial assistance from federal agencies in the form of grants. The disbursement of funds received under these programs generally requires compliance with terms and conditions specified in the grant agreements and is subject to audit by the State Office of Auditor of Accounts. Any disallowed claims resulting from such audits could become a liability of the general fund. The School's administration believes such disallowance, if any, would be immaterial.

Construction Commitment

As of June 30, 2013, anticipated construction commitments are as follows:

Vendor	Contract Amount	Completed through June 30, 2013		Remaining Amount	
Mattei Construction George A. Matuszewski	\$ 1,044,570 31,895	\$ 307,867 31,895	\$	736,703	
Totals	\$ 1,076,465	\$ 339,762	\$	736,703	

In addition, the School had incurred additional costs associated with the building phase 2 improvement project totaling \$20,704 that were not under a formal construction contract.

NOTE 11 EXCESS EXPENDITURES OVER APPROPRIATIONS

The School overspent budgetary appropriations in the following categories:

Employment costs	\$ 1,509
Repairs and maintenance	\$ 172
Equipment	\$ 23,392
Interest on debt service	\$ 26,247

The excess expenditures were covered by the School's available funds from other appropriations.

NOTES TO FINANCIAL STATEMENTS

NOTE 12 RELATED PARTIES

During fiscal year 2013, the president of the Board of Directors leased office space from the School for \$60 per month (\$720 per year).

The School also has outstanding debt with two related organizations, ASPIRA of Delaware and the ASPIRA Association. As of June 30, 2013, the amounts outstanding with the organizations were \$35,688 and \$100,412, respectively, which is included in the notes payable amount of \$425,778. Both notes are non-interest bearing.

NOTE 13 SUBSEQUENT EVENTS

On July 1, 2013 the School modified its loan agreement with the ASPIRA Association, Inc. The School agreed to increase its monthly payments to \$5,000 per month beginning July 1, 2013, which, with a fixed interest rate at 3.75 percent, would pay off the loan by March 15, 2015.

The School has drawn down the remaining funds available with the Building Hope...A Charter School Facilities Fund, bringing the principal balance to \$910,000. Repayment terms of the loan were finalized. The loan bears interest at six percent and calls for monthly interest and principal payments of \$10,103 through May 1, 2017 with a balloon payment of the remaining principal due June 1, 2017.

The School has evaluated all subsequent events through October 21, 2013, the date the financial statements were available to be issued.



LAS AMÉRICAS ASPIRA ACADEMY BUDGETARY COMPARISON SCHEDULE - GENERAL FUND FOR THE YEAR ENDED JUNE 30, 2013

	Original Budget	Final Budget	Actual Amounts	Variance with Final Budget Positive (Negative)
REVENUES	\$ 962,269	\$ 1,176,727	\$ 1,176,727	\$ -
Charges to school districts State aid	1,910,137	2,410,187	2,228,670	(181,517)
	200,725	167,626	237,874	70,248
Federal aid Interest income	200,725	107,020	4,450	4,450
Food service revenue	86,778	91,225	33,317	(57,908)
Other local revenues	1,500	1,190	19,795	18,605
	1,300	49,200	55,254	6,054
After care Donations	1	3,000	15,328	12,328
		3,000	5,388	
Summer camp	E 250			5,388
Private lessons	5,350	2 900 455	4,278	4,278
TOTAL REVENUES	3,166,759	3,899,155	3,781,081	(118,074)
EXPENDITURES				
Current:	4 204 470	1 500 660	1 510 046	0.744
Salaries	1,384,170	1,523,660 645,565	1,519,946	3,714
Employment costs	615,190		647,074	(1,509)
Travel	10,000	10,000	5,501	4,499
Contractual services	614,546	612,511	542,096	70,415
Communications	4,200	6,000	5,893	107
Public utilities service	75,500	73,500	62,883	10,617
Insurance	26,952	22,950	22,950	4 440
Transportation - buses	270,000	275,000	273,890	1,110
Repairs and maintenance	34,350	35,000	35,172	(172)
Supplies and materials	69,100	301,015	290,389	10,626
Capital outlays:	1,500	10,000	2,611	7 200
Property				7,389
Equipment	15,725	72,225	95,617	(23,392)
Debt service:	167.049	200 679	250 207	24 204
Principal	167,048	390,678	359,297	31,381
Interest	2 200 204	2.070.404	26,247	(26,247)
TOTAL EXPENDITURES	3,288,281	3,978,104	3,889,566	88,538
NET CHANGE IN FUND BALANCE	(121,522)	(78,949)	(108,485)	(29,536)
FUND BALANCE, BEGINNING OF YEAR	290,899	290,899	290,899	, <u>*</u>
FUND BALANCE, END OF YEAR	\$ 169,377	\$ 211,950	\$ 182,414	\$ (29,536)

NOTE: The School's budget is presented on the modified accrual basis of accounting.



LAS AMÉRICAS ASPIRA ACADEMY COMBINING BALANCE SHEET - GENERAL FUND JUNE 30, 2013

	State Allocation	Local Funding	Federal Funding	Total
ASSETS				
Cash and pooled cash Accounts receivable Prepaid assets	\$ 73,113	\$ 383,642 4,367 28,061	\$ 21,362	\$ 456,755 25,729 28,061
TOTAL ASSETS	\$ 73,113	\$ 416,070	\$ 21,362	\$ 510,545
LIABILITIES AND FUND BALANCES				
LIABILITIES	288	080 0	03020	A 53 045
Accrued salaries	000.7	216,865	15,283	232,148
Due to State of Delaware - pension costs	i	40,139	2,829	42,968
TOTAL LIABILITIES	47,685	259,084	21,362	328,131
FUND BALANCES				
Nonspendable	- 9	28,061	9	28,061
Assigned	-1	140,390	r	140,390
Unassigned	25,428	(11,465)	1	13,963
TOTAL FUND BALANCES	25,428	156,986		182,414
TOTAL LIABILITIES AND FUND BALANCES	\$ 73,113	\$ 416,070	\$ 21,362	\$ 510,545
DALANCES	5	- 11	9	200,12

LAS AMÉRICAS ASPIRA ACADEMY COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GENERAL FUND FOR THE YEAR ENDED JUNE 30, 2013

	State Allocation	Local Funding	Federal Funding	Total
REVENUES				
Charges to school districts	€	\$ 1,176,727	· •	\$ 1,176,727
State aid	2,228,670			2,228,670
Federal aid			156,572	156,572
Interest income	v	4,450	i	4,450
Food service revenue	1	33,317	81,302	114,619
Other local revenues	1	19,795	1	19,795
After care	1	55,254		55,254
Donations	8	15,328	4	15,328
Summer camp	4	5,388	1	5,388
Private lessons	i i	4,278	1	4,278
TOTAL REVENUES	2,228,670	1,314,537	237,874	3,781,081
EXPENDITURES				
Current:				
Instruction	1,445,618	863,397	236,834	2,545,849
Operation and maintenance of facilities	340,349	245,706	1	586,055
Transportation	163,525	110,365	à	273,890
Capital outlays:				
Property	2,611	•	î	2,611
Equipment	4,506	90,071	1,040	95,617
Debt Service:				
Principal	292,934	66,363	k	359,297
Interest	26,247	4	1	26,247
TOTAL EXPENDITURES	2,275,790	1,375,902	237,874	3,889,566
NET CHANGE IN FUND BALANCES	(47,120)	(61,365)	i	(108,485)
FUND BALANCES, BEGINNING OF YEAR	72,548	218,351		290,899
FUND BALANCES, END OF YEAR	\$ 25,428	\$ 156,986	59	\$ 182,414

LAS AMÉRICAS ASPIRA ACADEMY SCHEDULE OF EXPENDITURES BY NATURAL CLASSIFICATION GOVERNMENTAL FUNDS FOR THE YEAR ENDED JUNE 30, 2013

EXPENDITURES	
Current:	
Salaries	\$ 1,519,946
Employment costs	647,074
Travel	5,501
Contractual services	542,096
Communications	5,893
Public utilities service	62,883
Insurance	22,950
Transportation - buses	273,890
Repairs and maintenance	35,172
Supplies and materials	290,389
Capital outlays:	
Property	2,611
Equipment	95,617
Debt service:	
Principal	359,297
Interest	26,247
TOTAL EXPENDITURES	\$ 3,889,566

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INDEPENDENT AUDITOR'S
REPORT ON INTERNAL CONTROL OVER
FINANCIAL REPORTING AND ON COMPLIANCE AND
OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL
STATEMENTS PERFORMED IN ACCORDANCE WITH
GOVERNMENT AUDITING STANDARDS

October 21, 2013

Board of Directors Las Américas ASPIRA Academy Newark, Delaware

We have audited in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Governmental Auditing Standards issued by the Comptroller General of the United States, the financial statements of the governmental activities and each major fund of Las Américas ASPIRA Academy, Newark, Delaware as of and for the year ended June 30, 2013, and the related notes to the financial statements, which collectively comprise the basic financial statements of Las Américas ASPIRA Academy (the "School"), and have issued our report thereon dated October 21, 2013.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Las Américas ASPIRA Academy's internal control over financial reporting ("internal control") to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, we do not express an opinion on the effectiveness of the School's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and, therefore, material weaknesses or significant deficiencies may exist that were not identified. However, as described in the accompanying schedule of findings and recommendations, we identified certain deficiencies in internal control that we consider to be material weaknesses and significant deficiencies.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency or a combination of deficiencies in internal control such that there is a reasonable possibility that a material misstatement of the School's financial statements will not be prevented, or detected and corrected, on a timely basis. We consider the deficiency described in the accompanying schedule of findings and recommendations as item #12-6 to be a material weakness.



Board of Directors Las Américas ASPIRA Academy

A significant deficiency is a deficiency or a combination of deficiencies in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance. We consider the deficiency described in the accompanying schedule of finding and recommendations as item #12-4 to be significant deficiency.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Las Américas ASPIRA Academy's basic financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

Las Américas ASPIRA Academy's Response to Findings

Las Américas ASPIRA Academy's response to the findings identified in our audit is described in the accompanying schedule of findings and recommendations. Las Américas ASPIRA Academy's response was not subject to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the School's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the School's internal control and compliance.

Barbacane, Thornton & Company LLP
BARBACANE, THORNTON & COMPANY LLP

SCHEDULE OF FINDINGS AND RECOMMENDATIONS

PRIOR YEAR FINDINGS AND RECOMMENDATIONS

12-1 Timely Deposits of Receipts Posted to First State Financial System

Condition: Deposits of money made that were not allocated to the First State Financial ("FSF") system in a timely manner by the outside accountant. Specifically, two grant awards totaling \$150,000 were deposited into a WSFS bank account in July 2011 but were not entered into FSF until December 2, 2011.

Cause: A lack of internal control procedures that do not require the outside accountant to post receipts to FSF in a timely fashion, and do not enable the lack of posting to be detected and corrected by management.

Criteria: Any deposits made should be entered into FSF as soon as is feasibly possible to accurately reflect the financial position of the School.

Effect: A delay in entering deposits into the FSF system can skew the results of financial reporting by understating the School's assets.

Recommendation: We recommended that procedures be established that will require the outside accountant to periodically obtain a report from the School detailing all deposits made, and ensure that the FSF entries are accurate and in agreement with the report.

Status: During the current year, we noted that the School makes deposits on a timely basis (usually daily) and maintains a spreadsheet with the corresponding appropriations and account codes. The spreadsheet is provided to ISDC for processing and the Daily Validity Report is used to verify the funds deposited. Therefore, this recommendation is no longer applicable.

12-2 Accounts Not Representative of Revenue

Condition: Several nondescript accounts were used during the year that did not clearly represent their purpose, such as "miscellaneous deposits."

Cause: Lack of a strict structure for accounts that requires account names to be clear and unambiguous.

Criteria: All transactions of an entity should be charged to an account that appropriately reflects the nature of the transaction. All revenue accounts used should be clearly distinguishable as revenue to present the financial position of the School as fairly and accurately as possible.

Effect: Use of accounts that are not representative of revenue may not accurately reflect the financial position of the School and may cause the financial statements to be misleading.

Recommendation: We recommended that all revenue received by the School be charged to accounts that properly represent their nature.

Status: During our current year audit, we noted that the School makes deposits on a timely basis (usually daily) and maintains a spreadsheet with the corresponding appropriations and account codes. The spreadsheet is provided to ISDC for processing and the Daily Validity Report is used to verify the funds deposited. In addition, we noted the School no longer uses the "miscellaneous deposit" account code. Therefore, this recommendation is no longer applicable.

SCHEDULE OF FINDINGS AND RECOMMENDATIONS

PRIOR YEAR FINDINGS AND RECOMMENDATIONS (CONT'D)

12-3 Debt Schedules Not in Agreement with Actual Payments

Condition: Charges made to the debt service fund do not agree with actual payments made or the debt amortization schedule.

Cause: Failure to appropriately charge interest and principal accounts for payments made.

Criteria: Payments charged to the debt service fund should be accurate and in agreement with both the debt amortization schedule and actual debt service payments made. Payments should also be broken out into interest and principal amounts.

Effect: Improper recording of debt service payments can skew financial position by creating difficulty in determining the actual amount of debt outstanding.

Recommendation: We recommended that policies be established that will increase oversight of the debt service payments and accounting, and ensure the accuracy of the charges made to the debt service fund for both principal and interest.

Status: During our current year audit, we noted that the School had loan agreements for its outstanding debt and was making payments according to the terms of those agreements. Therefore, this recommendation is no longer applicable.

12-4 Lack of a Capital Asset Inventory Listing

Condition: The School does not maintain a listing or inventory of all its capital asset items, including items like furniture and fixtures (desks, chairs, marker boards, etc.), equipment (computers, projectors, refrigerators, etc.), and building or leasehold improvements.

Cause: Failure to record a listing of capital asset items.

Criteria: An entity should maintain an accurate record of all its capital assets to accurately reflect total assets and its financial position.

Effect: Failure to properly track capital assets can lead to difficulty in determining total assets held by the School and, consequently, cause the financial statements to not fairly represent the School's actual financial position.

Recommendation: We recommended that management take an inventory listing of all its fixed assets that the School has title to, and create and maintain a schedule of those assets, including all additions and disposals that may occur.

Status: During our current year audit, we noted that the School had taken an inventory with the hiring of a new facilities employee in July. However, the School has not completed a fixed asset listing schedule complete with depreciation calculations. Therefore, this recommendation is still applicable.

Corrective Action Plan: As of October 21, 2013, management has completed the fixed asset listing and has included the depreciation calculations.

SCHEDULE OF FINDINGS AND RECOMMENDATIONS

PRIOR YEAR FINDINGS AND RECOMMENDATIONS (CONT'D)

12-5 President of the Board is Allowed to Make Unilateral Decisions

Condition: The president of the Board has the power to execute decisions without approval of the rest of the Board.

Cause: The Board bylaws allow the president of the Board to make unilateral decisions without approval.

Criteria: A proper internal control environment will disallow unilateral approval of major decisions by one person. All major decisions or transactions should be subject to approval by the School's governing body (the Board of Directors).

Effect: Allowing one person to make major decisions without approval is an internal control weakness and could allow the president of the Board to make decisions that are not in the best interest of the School.

Recommendation: We recommended that the Board bylaws or policies be amended so that any proposed decision that is made is subject to approval by the entire Board of Directors.

Status: During our current year audit, we noted that the School's bylaws authorize the Board to conduct business subject to the consent of a majority of the members. Therefore, this recommendation is no longer applicable.

12-6 Bids Not Obtained for Construction Project

Condition: A bid was not obtained for the School's renovation project.

Cause: Work on the School's renovation was required to be started and completed quickly, and management did not have time to follow proper bid acquisition procedures.

Criteria: Bids should be obtained from several vendors for any major service provided to ensure that the School will only contract with vendors fairly pricing their services.

Effect: Failure to obtain bids from multiple vendors may cause a user of the financial statements to question the legitimacy of the transaction and, also, wonder if the vendor is a related party. Even if the transaction with the vendor is not a related party, a user may question whether the transaction was completed at arm's length.

Recommendation: We recommended that a policy be established that will require the School to obtain bids from several vendors before undertaking a major project and that only qualified vendors who submit bids that are fairly priced be considered.

Status: During our current year audit, we noted that the School has not developed the policy. Therefore, this recommendation is still applicable.

Corrective Action Plan: The Board of Directors has developed and approved a policy requiring the bidding of major projects and asset acquisitions.

SCHEDULE OF FINDINGS AND RECOMMENDATIONS

PRIOR YEAR FINDINGS AND RECOMMENDATIONS (CONT'D)

12-7 Failure to Provide Minutes of Meetings of Board of Directors

Condition: The minutes for the meetings of the Board of Directors were not available for review.

Cause: Procedures are not in place that require the timely creation, editing, approval and publishing of the minutes of the Board of Director's meetings.

Criteria: Minutes should be kept for all meetings of the Board of Directors and made available to the public for review.

Effect: Failure to record and display minutes for meetings of the governing body can lead to a lack of transparency in the decision making and approval process of the School.

Recommendation: We recommended that the secretary of the Board of Directors take minutes at each meeting and, once they are properly reviewed and authorized, make them available to the public, ideally on the School's website.

Status: During our current year audit, we noted that the minutes for the meetings of the Board of Directors are available and posted to the School's website in a timely manner. Therefore, this recommendation is no longer applicable.

12-8 Failure to Maintain Loan Documents

Condition: Several loan documents for outstanding debt were not maintained (including debt outstanding with ASPIRA Association, ISDC and Young, Conaway, Stargatt & Taylor, LLP). Also, certain loan documents that were held by the School did not contain all the relevant loan terms.

Cause: Failure to obtain and maintain loan documents from all creditors.

Criteria: The School should maintain files that include all the pertinent information and loan agreement terms for all outstanding debt with all creditors.

Effect: Lack of loan documents can lead to confusion in preparing the financial statements and in making payments against the outstanding debt.

Recommendation: We recommended that management maintain a file of all the documents for outstanding debt and establish policies that will outline certain terms of the loan agreements that must be included in the documentation.

Status: During our current year audit, we noted that the School had loan agreements for its outstanding debt and was making payments according to the terms of those agreements. Therefore, this recommendation is no longer applicable.

SCHEDULE OF FINDINGS AND RECOMMENDATIONS

PRIOR YEAR FINDINGS AND RECOMMENDATIONS (CONT'D)

12-9 Journal Entry Controls

Condition: Auditor proposed adjusting journal entries that were posted by management are material in the aggregate and represent a material misstatement in the financial statements for the period under audit.

Cause: The School records all of its activity on the cash basis of accounting during the year. At year end, the School's records are converted from the cash basis of accounting to the accrual basis of accounting.

Criteria: The School should accumulate all necessary journal entries to ensure that their financial statements accurately reflect the School's financial position and convert the financial statements from cash to accrual basis.

Effect: Failure to accumulate the required journal entries will not convert the financial statements to the accrual basis and will not accurately reflect the School's financial position on the accrual basis of accounting.

Recommendation: We recommended that the School implement procedures to accumulate the various journal entries to convert their records from the cash to accrual basis of accounting.

Status: During our current year audit, we noted that management was able to provide all the information necessary to the various journal entries to convert the School's records from the cash to the accrual basis of accounting. Therefore, this recommendation is no longer applicable.

CURRENT YEAR FINDINGS AND RECOMMENDATIONS

None.